SOLAR POLICY AND GREEN BUILDING

LESSONS FROM GERMANY

Greenbuild 2012

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Learning Objectives

- Understand various types of solar photovoltaic (PV) policies in the US and in Germany, and the overall results achieved
- Understand how policies impact the feasibility of rooftop solar
- Understand the potential benefit of smarter solar policies
- Understand how to get involved in advocating for smart solar policies in the US

Agenda

- Learning objectives
- What is Germany like?
- How has solar PV developed in Germany and in the US?
- Why does this matter to the (US) green building community?
- What makes a solar incentive good?
- What types of solar incentives exist, and what are their strengths?
- What should our priorities be for the future?

Disclaimer

Evaluations, results, opinions, conclusions, and any other content in this presentation reflect my own personal views and not those of BSW-Solar (Bundesverband Solarwirtschaft, e.V.) or the Alexander von Humboldt-Stiftung/Foundation.

What is Germany like?

Germany: Similar to California but denser; dark like Canada

| | Germany | California | USA | |
|-------------------------|-----------------------------|---------------------------|-----------------|--|
| Population (millions) | 81 | 38 | 315 | |
| Size (sq miles) | 138,000 | 164,000 | 3,794,000 | |
| Peak Demand (GW) | 80 | 60 | 800 | |
| Min. Demand (GW) | 40 | 20 | 400 | |
| Residential Electricity | \$0.33/kWh | \$0.15-0.18/kWh | \$0.05-0.37/kWh | |
| Peak Time | Winter evenings and mid-day | Summer days | | |
| Non-Solar Resources | Limited | Lots of nearly everything | | |
| Solar Resource | | | | |
| 2020 Renewables Goal | 35%-40% | 33% | None | |

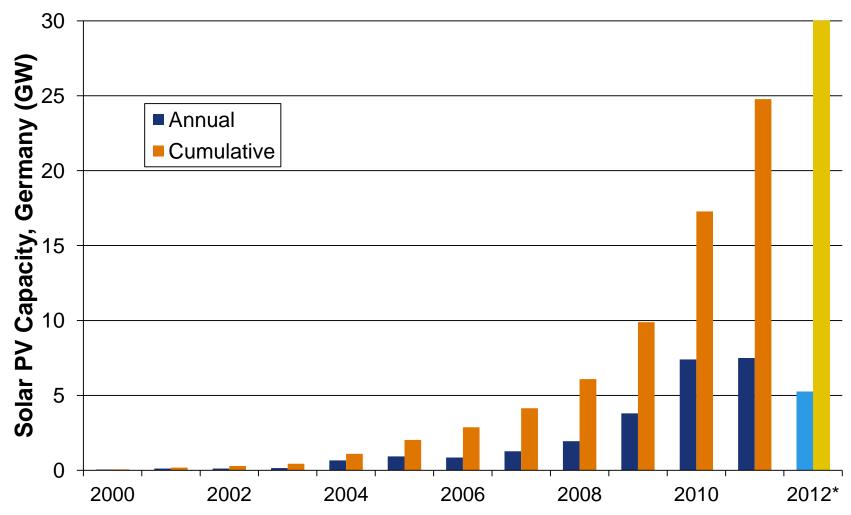
Images source: http://www.creativhandz.co.za/images/solar_radiation.jpg, Meteonorm

Germany: Anti-nuclear, decentralized, limited resources, engineering culture

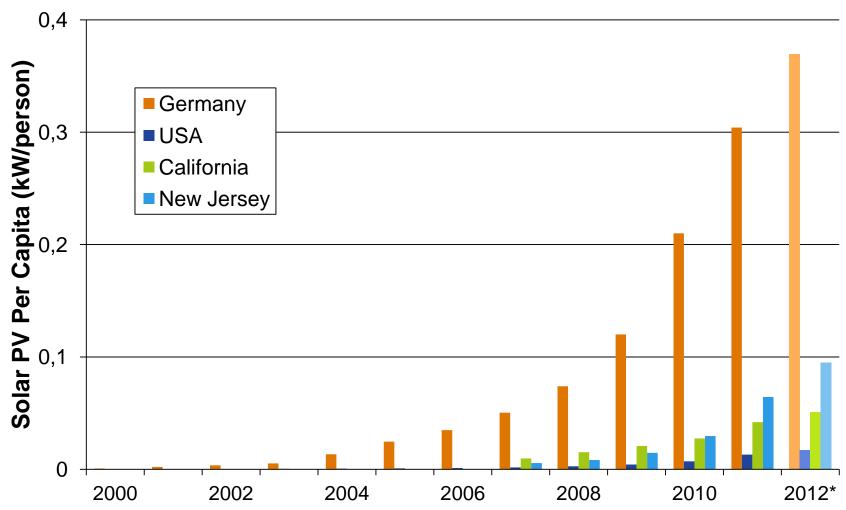
| A few stereotypes | Germany | USA |
|-----------------------|---|--|
| Preferred job type | Engineering, industry | Service? |
| Natural gas situation | Dependent on Russia | Large domestic supply |
| Stance on nuclear | Passionately opposed due to Chernobyl & Cold War | Abstractly in favor, in practice NIMBY |
| Innovation culture | Incremental improvement | Big breakthroughs |
| Regional differences | Founded in 1871/1949; strong regional gov't, self- identification, dialects | High degree of state autonomy, varied politics/culture |
| Energy independence | Individual/community | National scale |
| Environmental culture | Conservative, consensus value; connected to nature | Universal connection to the land, but "environment" is liberal |

How has solar PV developed in Germany and in the US?

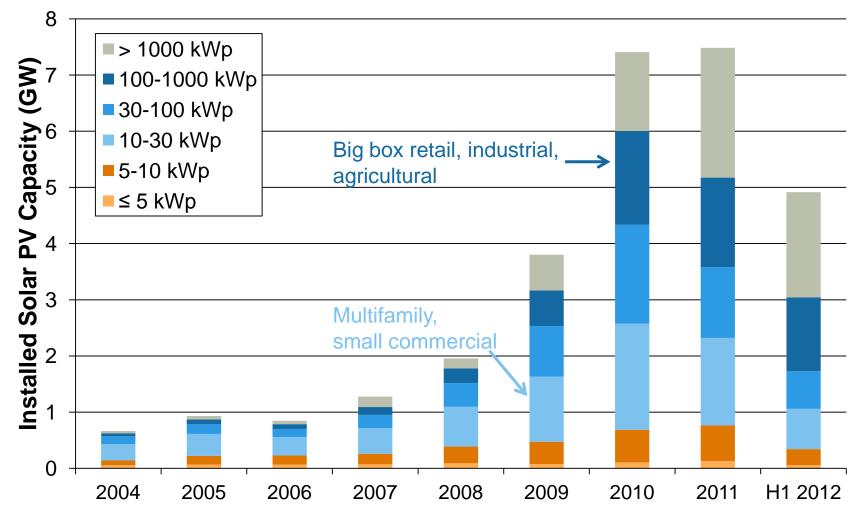
Results: Unprecedented 30 GW capacity, with solar PV now 5% of generation



Results: 22x more PV per capita vs. USA, 7x and 4x more than California and NJ



Results: Two thirds of German solar PV capacity at the commercial rooftop scale!



Results: US market more focused on centralized, non-rooftop applications

Residential Commercial Utility Scale 00% Capacity Installed Since 2009 (GW) 26% 38% 80% 60% 64% 42% 40% 20% 20% 10% 0% USA Germany

Why does this matter to the (US) green building community?

Solar electricity has huge potential, and it shouldn't be an economic sacrifice!

- Technical potential: 664 GW rooftop solar PV in the US, or 22% of all electricity (conservative estimate)
 - At \$3/W, that's a \$2 trillion investment!
- PV half as expensive in DE vs. US
- Opportunity to view PV not as a cost but as an investment
- Constraint should be roof size, not affordability
- LEED Points (EBOM 2012)
 - SS: Heat Island Reduction, 1 point
 - EA: Green Energy Production and Utilization, 1–5 points



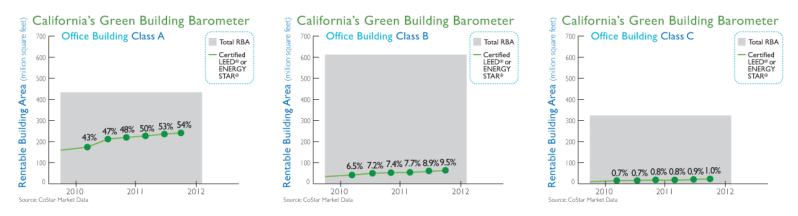
www.gls.de/fileadmin/media/pdf_beteiligungen/GLS_Klimagenuss_5solar_Infobrosch_s.pdf

Scaling up: Portfolio perspective, case study

- 700 million square feet of US office space managed by this company have adopted sustainability standards
 - 6,000 buildings, 6% of total US office space
 - Back of the envelope: 60 million square feet of feasible roof space
- Over 600 MW potential
 - Reference point: 10% of total US solar installed to date
 - \$3 billion investment at current California 30-100 kW prices
 - \$1.4 billion investment at current German 0-100 kW prices
- Large, stable investment opportunity
 - An 8% ROI is common in Germany; 8% of \$1.4 billion is \$113 million
 - If ROI drops by 1%, potential returns decrease by \$14 million

Scaling up: Need bankability – income, not savings

- Banks and investors are more willing to pay for solar if it will yield a guaranteed, stable income over the long term
 - Savings predictions are usually dependent on owner solvency, on-site consumption behavior, and utility rates, which may change over time
- Savings approaches often result in undersized systems
- Mainstream adoption means moving beyond Class A offices, government, big box retail, and niche residential applications



Scaling up: Need bankability – long term stability

- Banks and investors are more willing to pay for solar if it will yield a guaranteed, stable income over the long term
 - How will changes in consumption behavior impact ROI?
 - How will time-of-use rates impact ROI of existing installations?
 - What happens if utility rate structures shift towards higher per kW demand charges and lower per kWh electricity charges?
 - What happens when market prices change?
 - Solar Renewable Energy Credit market
 - Electricity spot market
 - How does the picture change if we consider on-site storage or EVs?

Scaling up: Tenant- and neighbor-friendly solar

- Not every electricity consumer owns his or her own roof
 - 30% of dwellings in the United States are rented, not owned
 - Only 60% of commercial floorspace is owner-occupied or government owned
 - Sharing or selling power locally involves many challenging details
- What metering and grid connection requirements are reasonable?
- How does solar interact with lease structures?
- What taxes & grid fees apply?
 - On-site consumption vs. grid feed-in

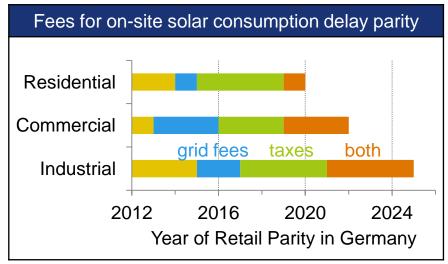
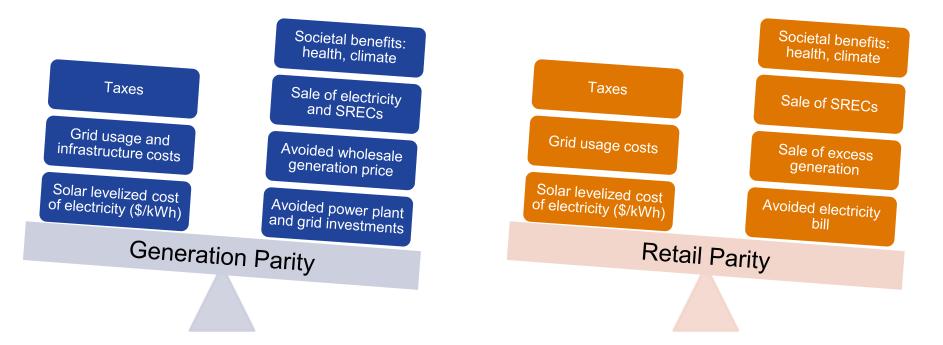


Chart source: EPIA, 2012. http://www.photovoltaic-conference.com/images/ stories/27th/5_parallelevents/assigning/WS_2012_T1_Frankfurt_06_Latour.pdf.

A closer look: What is grid parity?

Competitiveness depends on the regulatory structure in place, and is subject to change along with policy, rates, and markets!



- Static parity: Instantaneous
- Dynamic parity: Net present value over the life of the system

What makes a solar incentive good?

Solar support schemes should create conditions that overcome adoption barriers

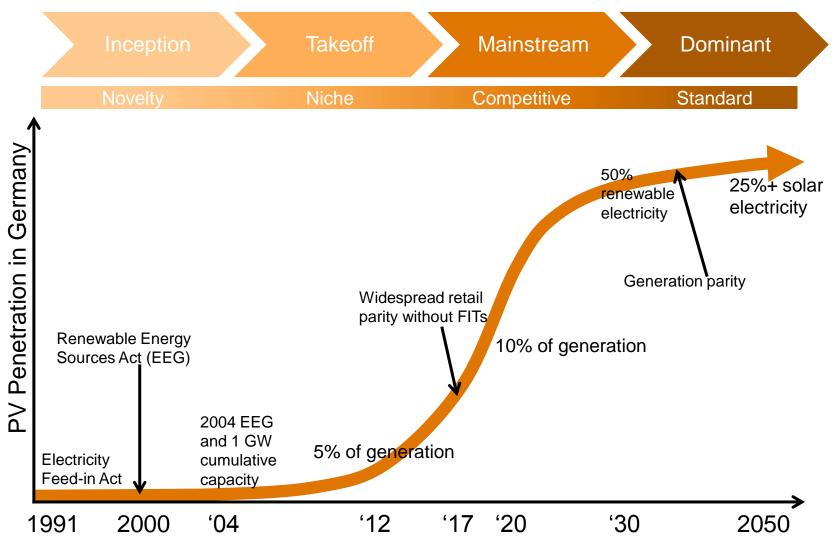
Major Barriers to Adoption

- Up-front cost
- Long-term nature of investment entails risk
- Labor force and supply chain development
- Supporting technologies still emerging (storage, smart grid)
- Entrenched energy interests
- Markets & grid designed for fossil fuels, not renewables

Necessary Conditions for Adoption

- Address stakeholder interests to promote widespread acceptance
- Establish investment certainty
- Keep costs low in the short term while also driving down costs in the long term
- Develop markets and regulations designed to function with high levels of renewables

System needs vary by market phase, necessitating different forms of PV support

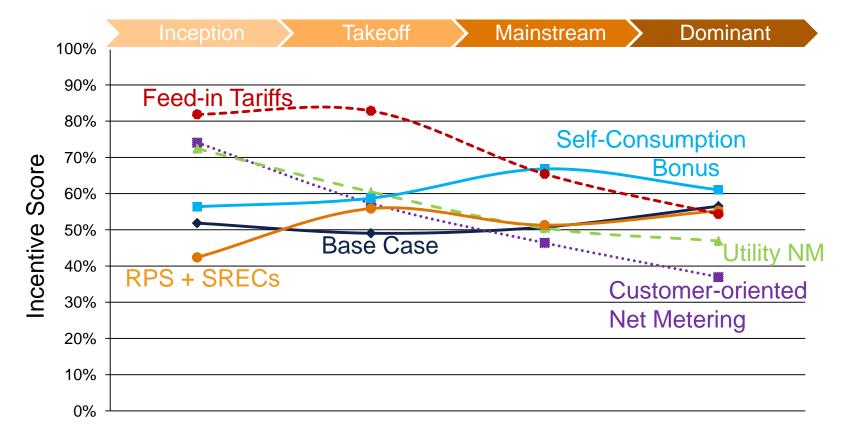


Fulfillment of key criteria contributes to creation of the necessary conditions

| | | Inception | | Takeoff | | Mainstream | | Dominant |
|------------------------------|--|-----------|---|------------|-------------|----------------------------------|-----------------------------------|--------------------------------------|
| id | | | | | | | | |
| Ū al | | | | | En | able PV owners to recover costs | via market | OTC contracts or avoided costs |
| Functional arkets & G | | | | | | | | narket or regulatory mechanisms |
| ts cti | | | | | | Enable cost recover | ry for neces | ssary, long term grid investments |
| nn é | | | | | | Promote delivery of grid se | <mark>rvic</mark> es via n | narket or regulatory mechanisms |
| 티토 | | | | | | Promote delivery of balance | ing power o | or DR to match supply & demand |
| Functional Markets & Grid | | | | | | | | |
| | | | | | | | | |
| Acceptable Costs | | | | | | | | Promote low PV costs for owners |
| de s | | | | | | | Prom | ote low storage costs for owners |
| pt: ost | | | | | | | | Promote low incentive costs |
| <u> </u> | | | | | | | Minin | nize new grid infrastructure costs |
| 00 | | | | | | | | Distribute costs fairly |
| 4 | | | | Enable sim | nple implem | entation (tech/admin/transaction | al) | |
| | | | | | | | | |
| | | | | | | | | |
| Investment Certainty | | | | | | Prov | Ŭ | bry certainty for installed projects |
| It) | | | | | | | | Draw on a stable funding source |
| air | | | | | | Genera | | ble & positive ROI for purchasers |
| es | | | | | | Esta | | table compensation/savings rate |
| ž ů | | | | | | - | | (independent of owner behavior) |
| <u> </u> | | | 1 | | _ | Enable e | | pation (tech/admin/transactional) |
| | | | | | | | Promot | e reliable technology & suppliers |
| | | | | | | | | |
| Public Acceptance | | | | | | Suppor | t local/regional power production | |
| | | | | | | Create opp | portunities [·] | for widespread public investment |
| | | | | | | Promo | te creation | of local, secure, well-paying jobs |
| ul ep | | | | | | | | lependent, on-site energy supply |
| щö | | | | | | Lock in predict | table, reaso | onable PV owner electricity costs |
| Ψ | | | | | | | | Enable utilities to profit from PV |
| | | | | | | | | |

Relevance: Showstopper Important

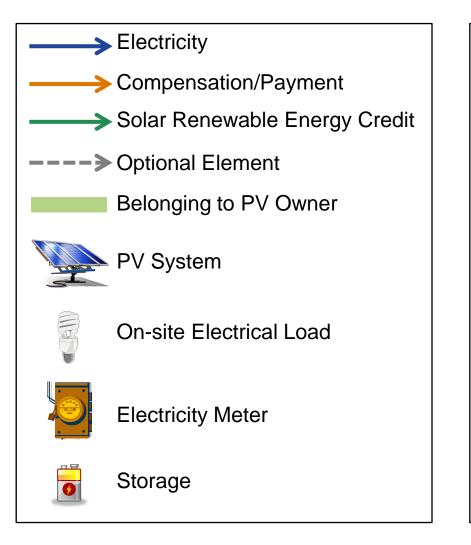
Support mechanisms can be rated by creation of necessary growth conditions

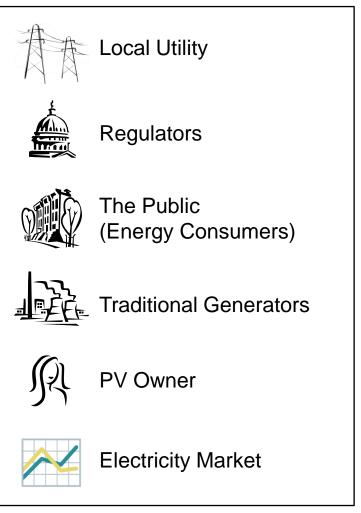


FITs are the best tool for solar takeoff, but they and other existing mechanisms will face challenges in the mainstream phase.

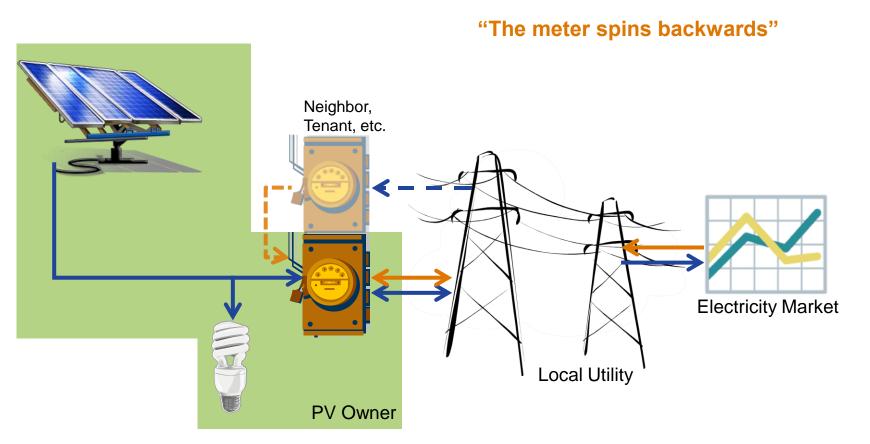
What types of solar incentives exist, and what are their strengths?

Incentive Types: Legend





Incentive Type Definitions: Customer-Oriented Net Metering

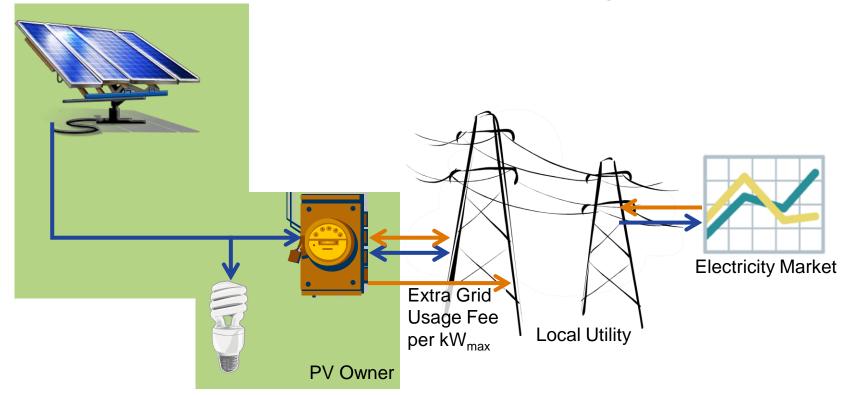


- Excess electricity credited at retail rate & may be carried over for up to one year
- Compensation for expired carryover at that year's peak period avoided cost rate
- Virtual & aggregate net metering allowed (sharing with adjacent/nearby meters)



Incentive Type Definitions: Utility-Oriented Net Metering

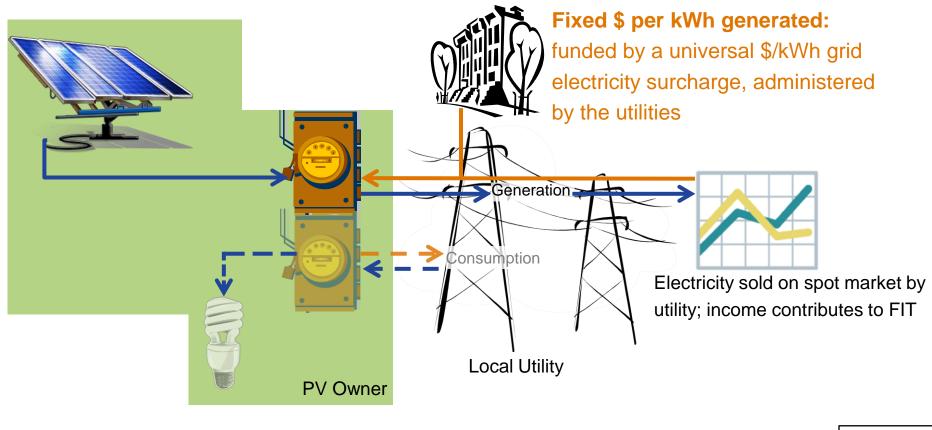
"The meter spins backwards"

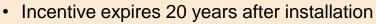


- Size limited to the lesser of 100% of consumption or 1 MW
- Carryover allowed for the generation portion of the bill only
- No compensation provided for expired credit (after 1 year)
- No virtual or aggregate net metering



Incentive Type Definitions: Feed-in Tariffs (FITs)



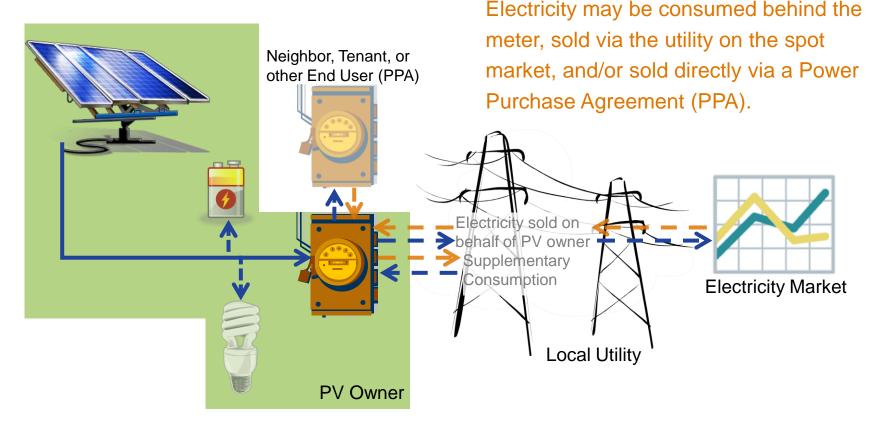


• Rate is fixed based on install date, and decreases quarterly for new installations



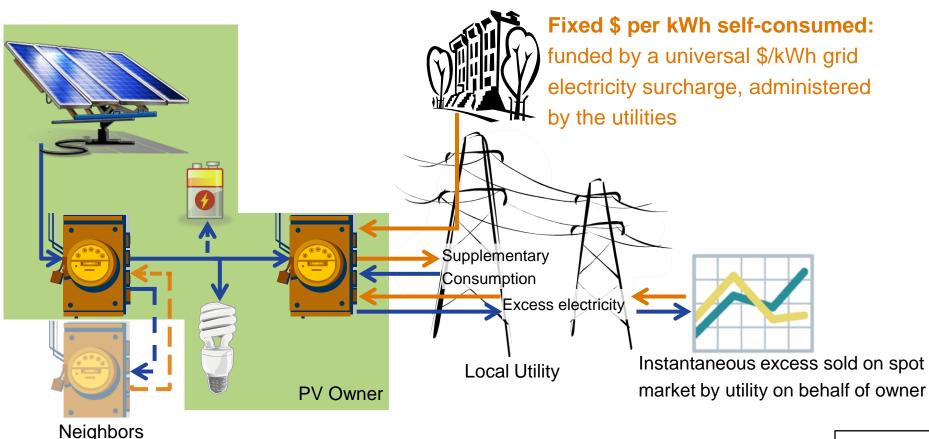
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Incentive Type Definitions: Base Case (Behind the Meter/Spot Market/PPAs)





Incentive Type Definitions: Self-Consumption (SC)



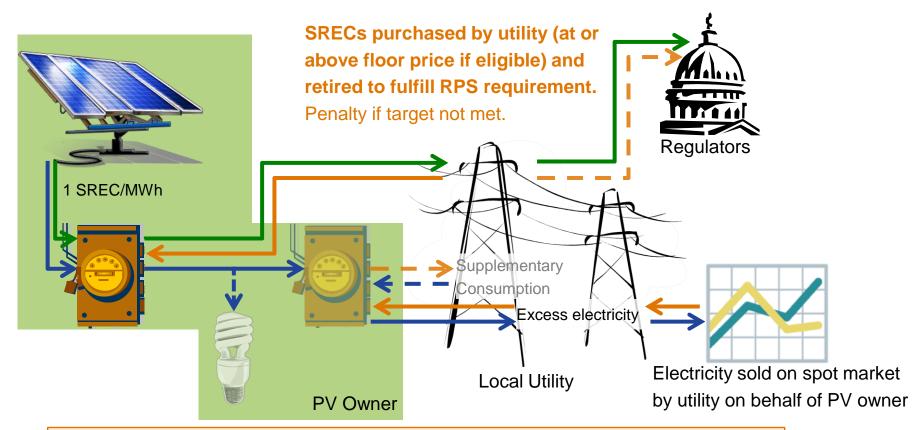
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- Incentive expires 20 years after installation
- Owners may not artificially increase SC share via a large resistor or other waste
- Rate is fixed based on install date, and decreases quarterly for new installations



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Incentive Types: Renewable Portfolio Standard (RPS) & Solar Renewable Energy Credits (SRECs)



- RPS requires a minimum amount of solar electricity each year, increasing annually.
- Years of eligibility for floor price (initially 20 yrs) revised annually for new installations, depending on over/under-achievement of RPS targets. Unpurchased SRECs roll over.
- Penalty price per MWh decreases annually.
- Regulators grant SRECs & host a market for trading (OTC contracts also allowed).



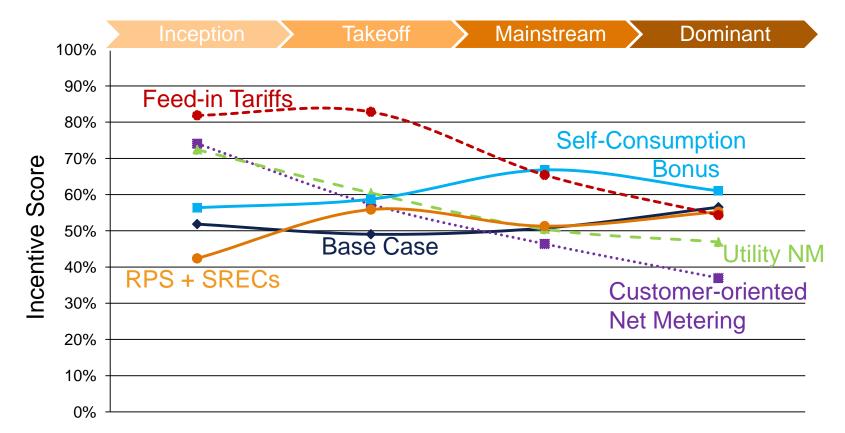
Now it's your turn: What are some advantages & disadvantages to each system from your perspective(s)?

For high penetration, solar should benefit as many stakeholders as possible

| Society | Investors | Energy Industry |
|---|---|--|
| The public Energy consumers Communities | PV owners/operators Banks and insurers | Utilities and grid operators Non-PV power generators Demand response and storage providers PV industry |

| Government | | |
|------------|-------------|--|
| Regulators | Politicians | |

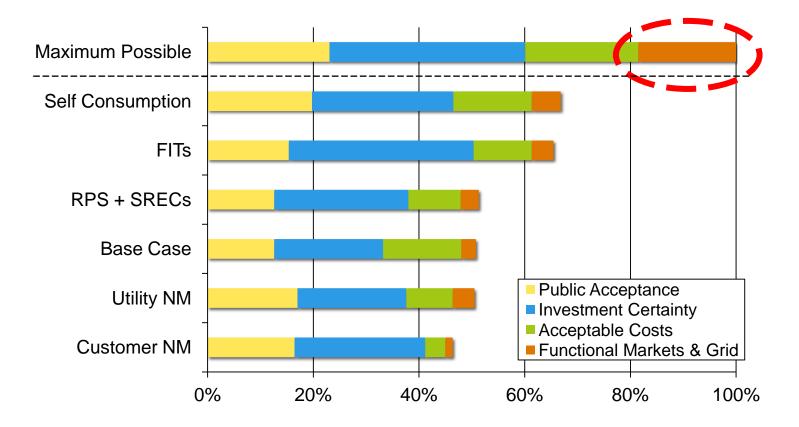
Support mechanisms can be rated by creation of necessary growth conditions



FITs are the best tool for solar takeoff, but they and other existing mechanisms will be problematic in the mainstream phase.

What should our priorities be for the future, when PV is mainstream?

In the future, we will need new types of support for solar electricity



FITs create investment certainty, but no existing incentive effectively addresses market and grid function.

Priorities to support future PV growth

| Investment Certainty | Maintain positive ROI in diverse market segments Create opportunities for positive cash flow, not just savings Simplify participation & implementation |
|--------------------------------|---|
| Matching Supply & Demand | Enable profitability of storage, backup capacity & demand response Expose PV system operators to demand signals Expose consumers to supply signals |
| Grid Functionality | Encourage grid-friendly solar & ensure recoverability of grid costs Promote delivery of grid services from non-fossil-fuel sources Enable utilities to profit from PV |

Meanwhile, maintain acceptance by supporting local/regional generation and empowering individual prosumers.

Key design choices, beyond net metering

Behind the Meter (self-consumption)

- Constant kWh rates
- Time of Use (TOU), per kWh electricity rates
- Additional peak demand charges (such as critical peak pricing or peak kW)

Grid Feed-In (excess or all generation)

- Spot market price
- Cost of avoided new generation
- Bilateral contracts
- "Full value" standardized power purchase agreements (PPAs)
- Capacity market

Goal: widespread adoption of solar PV as part of a secure energy system

Needed: Strong market signals, alongside the investment certainty to promote growth

Behind the Meter (self-consumption)

Constant kWh rates
 Time of Use (TOU), per kWh electricity rates
 Additional peak demand charges (such as critical peak pricing or peak kW)

Grid Feed-In (excess or all generation)

□Spot market price

Cost of avoided new generation

☑Bilateral contracts

 Full value" standardized power purchase agreements (PPAs)
 Capacity market

Getting these design changes right is going to be hard, so now is the time to start the process!

It's time to actively shape solar policy!

- Solar is not just a technology to adopt as is it is applied within a policy & regulatory framework that shapes feasibility
- The building/real-estate sector has much to gain from favorable, fair solar policies
- There are many organizations to get involved with



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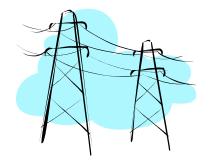


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What criteria must a support scheme fulfill in order to promote acceptance?







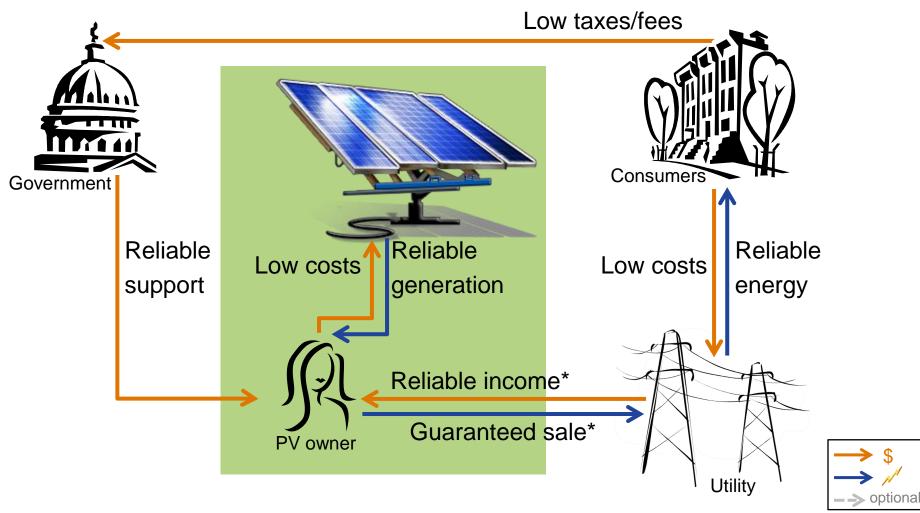


Create jobs Emp com

Empower communities and the public Reduce strain on the grid and dependence on imports

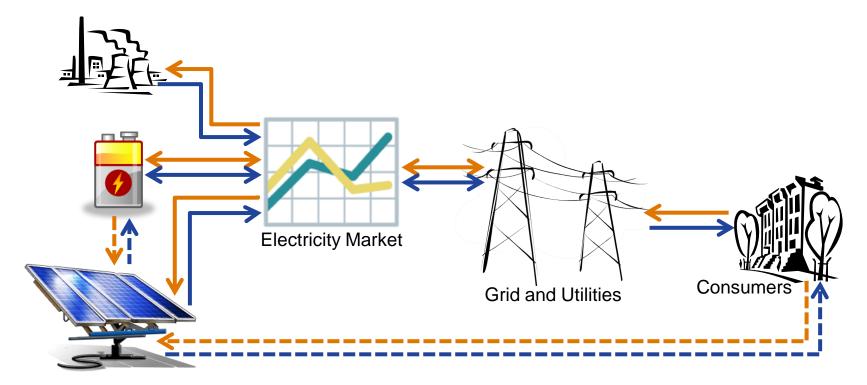
Supply secure, predictable, and reliable energy

What is needed to establish investment certainty and impose acceptable costs?



*If electricity is not consumed onsite

What criteria must be fulfilled to integrate renewables into the energy system?



Stakeholders should be able to recover the costs of investments in PV, storage, grid infrastructure, and backup generation via the open market, over the counter contracts, or regulatory structures.

